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To whom it may concern:

Dick Clark Architecture has worked with Pinnacle Construction of Austin Inc.(PCA) for several years on our most demanding projects and we have found PCA to conduct business in the highest professional manner. Whenever we design a project of this high level of interior quality, we turn to PCA very early for design consultation, value engineering, and detailing issues. We know that without a doubt that we will be using them because their craftsmanship and skill is beyond comparison. Our past experiences with PCA have been so successful that we have raised our standards to a height that few other contractors can even be considered.

On our most recent experience with Ruth's Chris Steakhouse no other contractor's were considered because the schedule was so tight and project so detailed that only our most trusted contractor and their association of highly talented subcontractors could be counted on. The project required designing, permitting, pricing, and construction to go on simultaneously in order to make an opening schedule that was inflexible and seemed impossible. Construction started before even the lease was fully negotiated and pressed forward through scheduling setbacks that included the unknown existing conditions of a ten story, ninety year old historic landmark on the busiest corner in downtown. PCA's relationship with their sub-contractors allowed them to call on the best talent available at a moment's notice to construct an extremely complicated project without extensive detail drawings. In seeing the design and quality of the finished restaurant it has to be noted that during all this, the project was very value oriented and a tight control on cost was kept by Beth & Greg of PCA.

Relying on PCA's organization, unique talent, and connections is the only way this project was possible and the quality of the finished product is the ultimate testament to their skills. I know the owner's would join me in expressing our gratitude in PCA's role in the completion of Ruth's Chris Steakhouse.

Sincerely,

Mark Vornberg

A handwritten signature in cursive script that reads 'Mark Vornberg'.

Project Architect, Ruth's Chris Steakhouse